

Things Worth Arguing About

No agenda, no panels. One question over Friday dinner, everyone; the fifteen below are breakout groups for the road, Palanga to Nida. **You are in three, drawn so you never share a group twice.** Each group has a captain (★) who convenes it and keeps the argument honest. Debriefs roll through the weekend, then once more, all together, on Sunday.

FRIDAY DINNER · THE OPENING QUESTION

01 What For?

Strip the returns. What are we actually building toward?

GROUP ★ Rokas opens, everyone in

ON THE ROAD · PALANGA TO NIDA

02 Duration vs Speed

Ten-year capital, four-day AI doublings. How do you price duration now?

GROUP ★ Hampus, Dainius V., Rokas

03 Artificial Insanity

The next AI wave is bigger. What do we owe the people we build for?

GROUP ★ Yannick, Dainius V., Darius Z.

04 The Last Moat

If execution is free, what is a person actually for?

GROUP ★ Andras F., Mindaugas, Saulius, Rokas

05 Raising Minds

From front-loaded school to a lifelong learning OS, who builds the trusted one?

GROUP ★ Darius Z., Daniel S., Saulius, Andrea C.

06 Heresies

Each of us: one contrarian AI take, defended.

GROUP ★ Daniel S., Sandor, Yannick

07 Freedom Energy

After Hormuz, is energy security the real driver, not climate?

GROUP ★ Stefan, Darius Z., Andras F., Bunmi

08 After the Shock

Does an oil spike that fades speed the transition or stall it?

GROUP ★ Keith, Stefan, Sandor

09 Nuclear, Honestly

Strip the ideology. Does the math work, and who builds it?

GROUP ★ Bunmi, Jules, Hampus

10 Scar Tissue

Is Europe's hard history a moat, or a comforting story?

GROUP ★ Andrea C., Ashwin, Sherman, Yannick

11 Europe Alone

If America steps back and Ukraine grinds on, can Europe defend and fund itself?

GROUP ★ Sherman, Rokas, Keith

12 Below Replacement

Europe below replacement, Lithuania near the bottom: what does shrinking mean for ten years?

GROUP ★ Ashwin, Hampus, Keith

13 Skip Brussels

Build-first or regulate-first for European founders?

GROUP ★ Dainius V., Stefan, Andrea C., Mindaugas

14 Patient Capital

In a fast world, is patience an edge or a liability?

GROUP ★ Mindaugas & Sandor, Ashwin, Jules

15 China Won Manufacturing

Are we funding catch-up, or graceful decline?

GROUP ★ Saulius, Bunmi, Sherman

16 One Prediction

Pick a fault line. One falsifiable call, with a date.

GROUP ★ Jules, Andras F., Daniel S.

Captains & the debrief

Seventeen of us ride, and everyone sits in three breakouts. The groups were drawn so no two people share one twice: across the weekend you argue at close range with seven or eight different people, and the Friday table covers everyone else. Sizes run three to four, one strong voice anchoring each.

Every group has a **captain** (★). The captain pulls the group together on the road, keeps the argument honest, and writes down what actually lands. One table, Patient Capital, runs with two.

Debriefs roll through the trip. At the stops and over dinner, captains give a two-minute readout to whoever is there. Then on **Sunday, before we scatter**, every captain delivers the group's verdict to the whole table. Fifteen arguments come back as one set of takeaways to leave with.

THE CAPTAINS

01	What For?	★ Rokas	09	Nuclear, Honestly	★ Bunmi
02	Duration vs Speed	★ Hampus	10	Scar Tissue	★ Andrea C.
03	Artificial Insanity	★ Yannick	11	Europe Alone	★ Sherman
04	The Last Moat	★ Andras F.	12	Below Replacement	★ Ashwin
05	Raising Minds	★ Darius Z.	13	Skip Brussels	★ Dainius V.
06	Heresies	★ Daniel S.	14	Patient Capital	★ Mindaugas & Sandor
07	Freedom Energy	★ Stefan	15	China Won Manufacturing	★ Saulius
08	After the Shock	★ Keith	16	One Prediction	★ Jules